

Staffordshire Health and Wellbeing Board	
Title	Together We're Better (TWB): Update On Progress
Date	8 th March 2018
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Report type	For Debate

Summary

1. The Health and Wellbeing Board is advised of:
 - the recommendations arising out of the review of governance
 - plans for a system-wide engagement of the public in the transformation of health and social care.

Recommendations to the Board

2. To endorse the recommendations of the governance review.
3. To note the plans for a system-wide public engagement exercise

Introduction

4. In the last update to the Health and Wellbeing Board, the Chair and Vice Chair were invited to attend a Health and Care Transformation Board governance workshop to explore and shape how the system moves into delivery mode.
5. This paper reports back on that workshop and the actions arising out of it. It also updates the Board on the plans for a system-wide engagement of the public in the transformation of health and care.
6. This report also recognises that the most recent HWBB meeting spent time considering the relationship between the STP and the two Health and Well Being Boards across Staffordshire and Stoke-on-Trent.

Review of governance

7. Together We're Better, the partnership transforming health and care for the people of Staffordshire and Stoke-on-Trent, is moving from planning to delivery. As a result the existing structures and governance arrangements need to be fit for purpose and work in a manner that facilitates implementation.
8. Together We're Better is not a statutory organisation; authority is assumed from the powers delegated by partner organisations to the executive leaders of their respective organisations. These statutory bodies retain precedence in decision-making, and Together We're Better does not undermine the fact that the organisations within the partnership are sovereign legal entities, and that leaders are accountable to their individual governance structures. There is also clear recognition of the different governance arrangements for local authorities and the partnership continues to strive for active officer input with clear democratic oversight.

9. Similarly, the statutory responsibility of Health & Wellbeing Boards for system leadership and promoting the integration of health and care involving elected representatives is retained. The workshop session that took place in February spent time exploring the overlap between the STP and the HWBB and a number of actions were agreed to progress closer working.
10. However, there is an absolute need for Together We're Better to:
 - i. Support **effective collaboration and trust** between commissioners, providers, people and carers to work together to deliver our shared vision
 - ii. Provide clarity on **system-level accountabilities and responsibilities** for delivery of the sustainability and transformation plan, published in December 2016
 - iii. Provide a robust framework for **system-level decision making**, and clarity on where and how decisions are made
 - iv. Enable **opportunities to innovate**, share best practice and maximise sharing of resources between organisations
11. To this end, in July 2017 the Health and Care Transformation Board were briefed on the five aspects of governance that will need to be included in any reviews of our structures and arrangements:
 - System leadership:
 - Joint decision-making
 - Accountability
 - Collaboration / Relationships
 - Delivery
12. A half day workshop was also held on 2nd October 2017 to refresh the current governance arrangements to which some members of the HWBB were invited.
13. Three questions were posed at the workshop that attendees were asked to consider as part of a round table discussion:
 - How does the Health and Care Transformation Board and the two Health and Wellbeing Boards set the direction to inform the delivery roadmap for the system?
 - How do partners support the system architecture to deliver transformational change at pace?
 - If we assume our system is collectively moving to some form of a more integrated system, how do we engage and ensure a strong health and care professional and citizen voice?
14. In answer to the first question, two recommendations were made to the Health and Care Transformation Board in January 2018, both under 'Accountability':
 - Develop oversight model of governance between Health and Care Transformation Board and Health and Wellbeing Boards.
 - Workshop/s for Health and Care Transformation Board and both Health and Wellbeing Boards commissioned to develop the oversight model.

15. For Staffordshire, the first action is being discussed at a Health and Wellbeing Board development session on 8th February as mentioned earlier in this paper.

Review of engagement

16. Together We're Better is adopting a four stage process to engagement and consultation on any issues arising from the sustainability and transformation plan:

- Establishing the case for change
- Pre-consultation engagement
- Consultation
- Post-consultation

17. The case for change was published in March 2016 and a series of conversation events were hosted by Healthwatch in December of the same year.

18. We are now preparing to progress through the next three stages of the process.

19. A timeline is being prepared, which is subject to further engagement and will be shared through the normal routes.

20. What is absolutely clear is that we need to agree a single narrative that sets out what any changes will mean to local people in their community. We need to do this in a way that is meaningful and is understood and in partnership with the HWBB structures that exist.

21. The approach to engagement will need to consider how we develop solutions to the system challenges that we face and how we start to build a system that is both clinically (health and care) sustainable and financially viable.

22. There will be difficult decisions to be made but we need to do this in way that is driven by engagement and has the voice of the citizen at its heart.